

# An Overview of Data Science and Business Analytics



Sunil Subrahmanyam Yadavalli  
Senior Consultant, KPMG

## About the Speaker

Senior Consultant in KPMG' s Digital Advisory practice

8 years of experience in Telecommunications & IT industry with key focus on Revenue Assurance, Enterprise Risk, Business Intelligence & ICT transformation.

TM Forum certified Revenue Assurance Practitioner

Previously worked with Subex, Cognizant and TCS.

A guest speaker and visiting faculty at VIT University, Vellore having trained 800+ graduates in project management & digital transformation.

Served as a resource person at various forums for AICTE, APSSDC, TASK and member at various panel discussions

Published 5 research papers and paper presentation in international conference at IISc (Indian Institute of Science), Bangalore



# Types of Data

DEST	DISTA NCE	FL_DA TE	FL_NU M	ORIGI N	Weat her
JFK	213	37987	4760	DCA	0
JFK	213	37988	4760	DCA	0
JFK	213	37989	4760	DCA	0
JFK	213	37990	4760	DCA	0
JFK	213	37991	4760	DCA	0
JFK	213	37992	4760	DCA	0
JFK	213	37993	4760	DCA	0
JFK	213	37994	4760	DCA	0

Structured Data

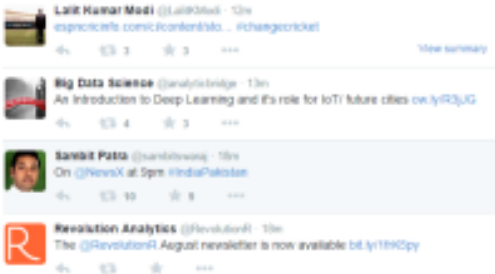
<http://timesofindia.indiatimes.com/topic/Amitabh-Bachchan>

<https://mail.google.com/mail/u/0/#inbox/14f4b017c67de062>

Quasi-Structured Data

```
<?xml version="1.0" encoding="UTF-8"?>
<document type="document" name="index" uri="/index.xml" />
<document type="document" name="doc1" uri="/images/doc1.gif" />
<document type="document" name="doc2" uri="/images/doc2.gif" />
<document type="document" name="doc3" uri="/images/doc3.gif" />
<document type="document" name="doc4" uri="/images/doc4.gif" />
<document type="document" name="doc5" uri="/images/doc5.gif" />
<document type="document" name="doc6" uri="/images/doc6.gif" />
<document type="document" name="doc7" uri="/images/doc7.gif" />
<document type="document" name="doc8" uri="/images/doc8.gif" />
<document type="document" name="doc9" uri="/images/doc9.gif" />
<document type="document" name="doc10" uri="/images/doc10.gif" />
<document type="document" name="doc11" uri="/images/doc11.gif" />
<document type="document" name="doc12" uri="/images/doc12.gif" />
<document type="document" name="doc13" uri="/images/doc13.gif" />
<document type="document" name="doc14" uri="/images/doc14.gif" />
<document type="document" name="doc15" uri="/images/doc15.gif" />
<document type="document" name="doc16" uri="/images/doc16.gif" />
<document type="document" name="doc17" uri="/images/doc17.gif" />
<document type="document" name="doc18" uri="/images/doc18.gif" />
<document type="document" name="doc19" uri="/images/doc19.gif" />
<document type="document" name="doc20" uri="/images/doc20.gif" />
<document type="document" name="doc21" uri="/images/doc21.gif" />
<document type="document" name="doc22" uri="/images/doc22.gif" />
<document type="document" name="doc23" uri="/images/doc23.gif" />
<document type="document" name="doc24" uri="/images/doc24.gif" />
<document type="document" name="doc25" uri="/images/doc25.gif" />
<document type="document" name="doc26" uri="/images/doc26.gif" />
<document type="document" name="doc27" uri="/images/doc27.gif" />
<document type="document" name="doc28" uri="/images/doc28.gif" />
<document type="document" name="doc29" uri="/images/doc29.gif" />
<document type="document" name="doc30" uri="/images/doc30.gif" />
<document type="document" name="doc31" uri="/images/doc31.gif" />
<document type="document" name="doc32" uri="/images/doc32.gif" />
<document type="document" name="doc33" uri="/images/doc33.gif" />
<document type="document" name="doc34" uri="/images/doc34.gif" />
<document type="document" name="doc35" uri="/images/doc35.gif" />
<document type="document" name="doc36" uri="/images/doc36.gif" />
<document type="document" name="doc37" uri="/images/doc37.gif" />
<document type="document" name="doc38" uri="/images/doc38.gif" />
<document type="document" name="doc39" uri="/images/doc39.gif" />
<document type="document" name="doc40" uri="/images/doc40.gif" />
<document type="document" name="doc41" uri="/images/doc41.gif" />
<document type="document" name="doc42" uri="/images/doc42.gif" />
<document type="document" name="doc43" uri="/images/doc43.gif" />
<document type="document" name="doc44" uri="/images/doc44.gif" />
<document type="document" name="doc45" uri="/images/doc45.gif" />
<document type="document" name="doc46" uri="/images/doc46.gif" />
<document type="document" name="doc47" uri="/images/doc47.gif" />
<document type="document" name="doc48" uri="/images/doc48.gif" />
<document type="document" name="doc49" uri="/images/doc49.gif" />
<document type="document" name="doc50" uri="/images/doc50.gif" />
<document type="document" name="doc51" uri="/images/doc51.gif" />
<document type="document" name="doc52" uri="/images/doc52.gif" />
<document type="document" name="doc53" uri="/images/doc53.gif" />
<document type="document" name="doc54" uri="/images/doc54.gif" />
<document type="document" name="doc55" uri="/images/doc55.gif" />
<document type="document" name="doc56" uri="/images/doc56.gif" />
<document type="document" name="doc57" uri="/images/doc57.gif" />
<document type="document" name="doc58" uri="/images/doc58.gif" />
<document type="document" name="doc59" uri="/images/doc59.gif" />
<document type="document" name="doc60" uri="/images/doc60.gif" />
<document type="document" name="doc61" uri="/images/doc61.gif" />
<document type="document" name="doc62" uri="/images/doc62.gif" />
<document type="document" name="doc63" uri="/images/doc63.gif" />
<document type="document" name="doc64" uri="/images/doc64.gif" />
<document type="document" name="doc65" uri="/images/doc65.gif" />
<document type="document" name="doc66" uri="/images/doc66.gif" />
<document type="document" name="doc67" uri="/images/doc67.gif" />
<document type="document" name="doc68" uri="/images/doc68.gif" />
<document type="document" name="doc69" uri="/images/doc69.gif" />
<document type="document" name="doc70" uri="/images/doc70.gif" />
<document type="document" name="doc71" uri="/images/doc71.gif" />
<document type="document" name="doc72" uri="/images/doc72.gif" />
<document type="document" name="doc73" uri="/images/doc73.gif" />
<document type="document" name="doc74" uri="/images/doc74.gif" />
<document type="document" name="doc75" uri="/images/doc75.gif" />
<document type="document" name="doc76" uri="/images/doc76.gif" />
<document type="document" name="doc77" uri="/images/doc77.gif" />
<document type="document" name="doc78" uri="/images/doc78.gif" />
<document type="document" name="doc79" uri="/images/doc79.gif" />
<document type="document" name="doc80" uri="/images/doc80.gif" />
<document type="document" name="doc81" uri="/images/doc81.gif" />
<document type="document" name="doc82" uri="/images/doc82.gif" />
<document type="document" name="doc83" uri="/images/doc83.gif" />
<document type="document" name="doc84" uri="/images/doc84.gif" />
<document type="document" name="doc85" uri="/images/doc85.gif" />
<document type="document" name="doc86" uri="/images/doc86.gif" />
<document type="document" name="doc87" uri="/images/doc87.gif" />
<document type="document" name="doc88" uri="/images/doc88.gif" />
<document type="document" name="doc89" uri="/images/doc89.gif" />
<document type="document" name="doc90" uri="/images/doc90.gif" />
<document type="document" name="doc91" uri="/images/doc91.gif" />
<document type="document" name="doc92" uri="/images/doc92.gif" />
<document type="document" name="doc93" uri="/images/doc93.gif" />
<document type="document" name="doc94" uri="/images/doc94.gif" />
<document type="document" name="doc95" uri="/images/doc95.gif" />
<document type="document" name="doc96" uri="/images/doc96.gif" />
<document type="document" name="doc97" uri="/images/doc97.gif" />
<document type="document" name="doc98" uri="/images/doc98.gif" />
<document type="document" name="doc99" uri="/images/doc99.gif" />
<document type="document" name="doc100" uri="/images/doc100.gif" />
```

Semi-Structured Data



Unstructured Data

**Structured:**  
Data containing data type, format etc.  
The data sets which are easy to understand

**Semi-Structured:**  
Textual Data files with a distinct pattern e.g. XML files

**Quasi-Structured:**  
Textual data with irregular data formats e.g. Web click stream data

**Unstructured data:**  
No structure at all e.g. Twitter tweets, FB posts, WhatsApp posts etc.

# Big Data and its Key Characteristics

Big data is a broad term for data sets so large or complex that traditional data processing applications are inadequate

Challenges include analysis, capture, data curation, search, sharing, storage, transfer, visualization, and information privacy



**Rapid  
Generation  
of Data**



**Processing  
Complexity**

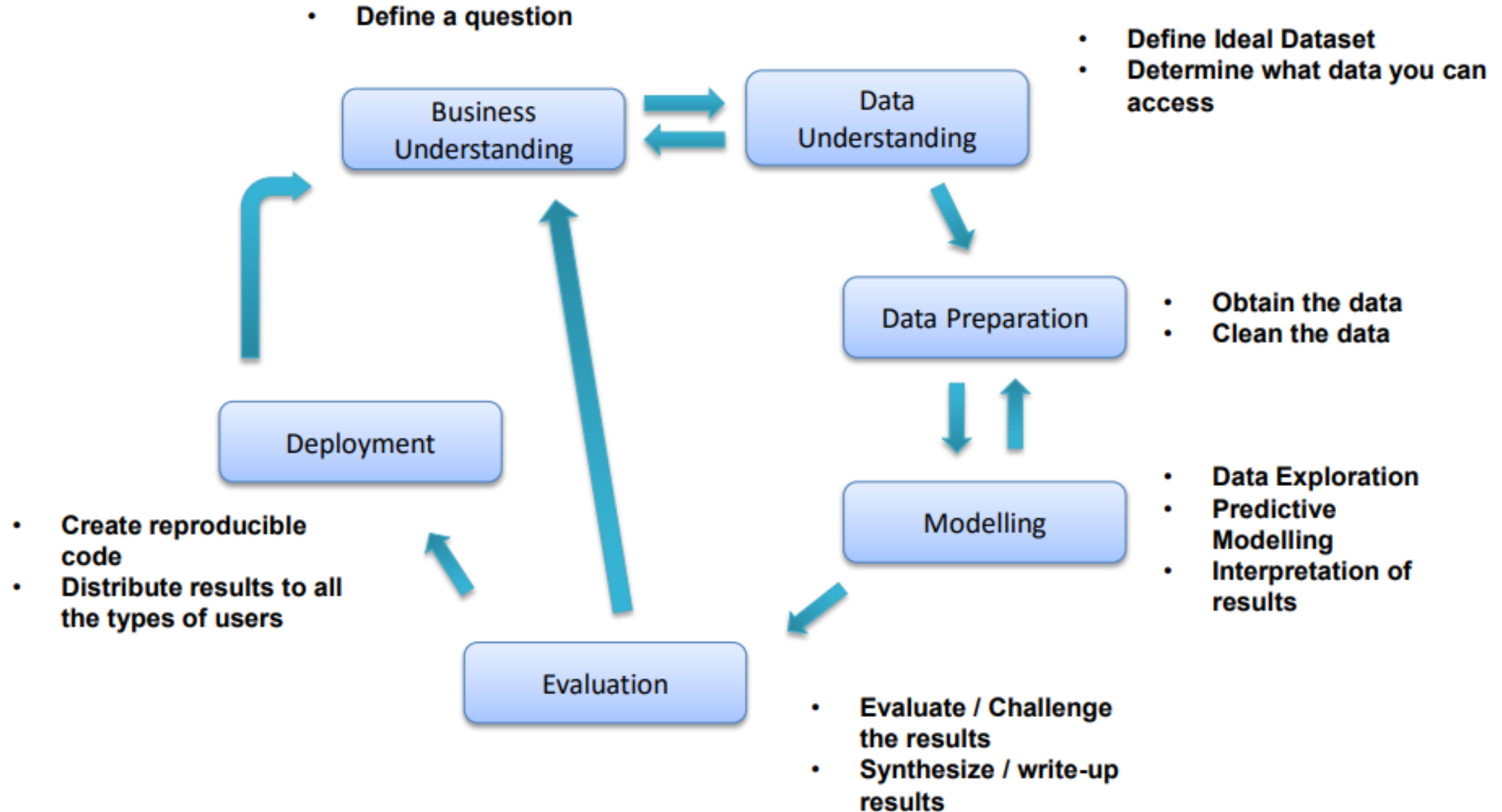


**Variety**

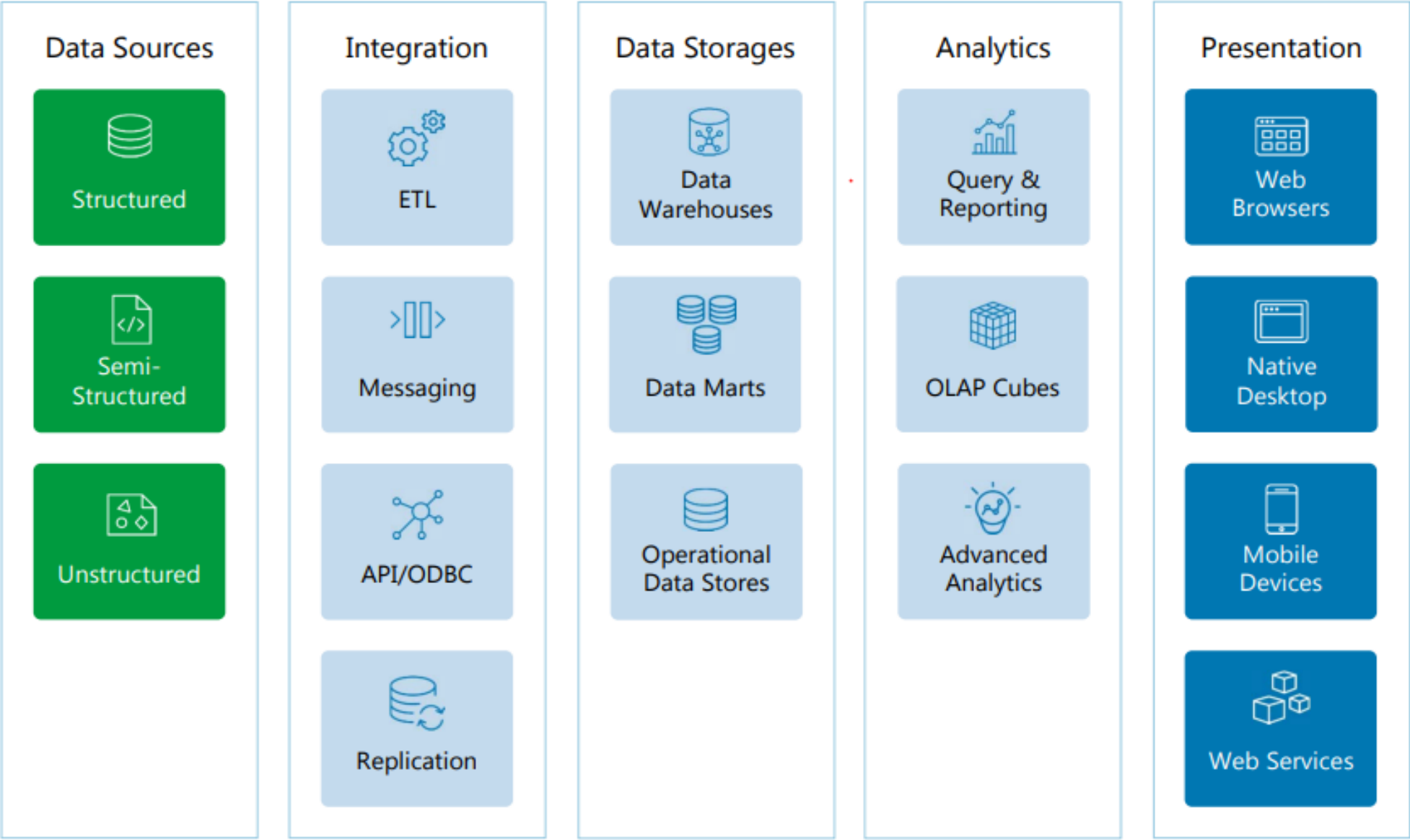


**Huge Data  
Volume**

# Analytics Life Cycle



# Data Architecture



Source: SoftServe



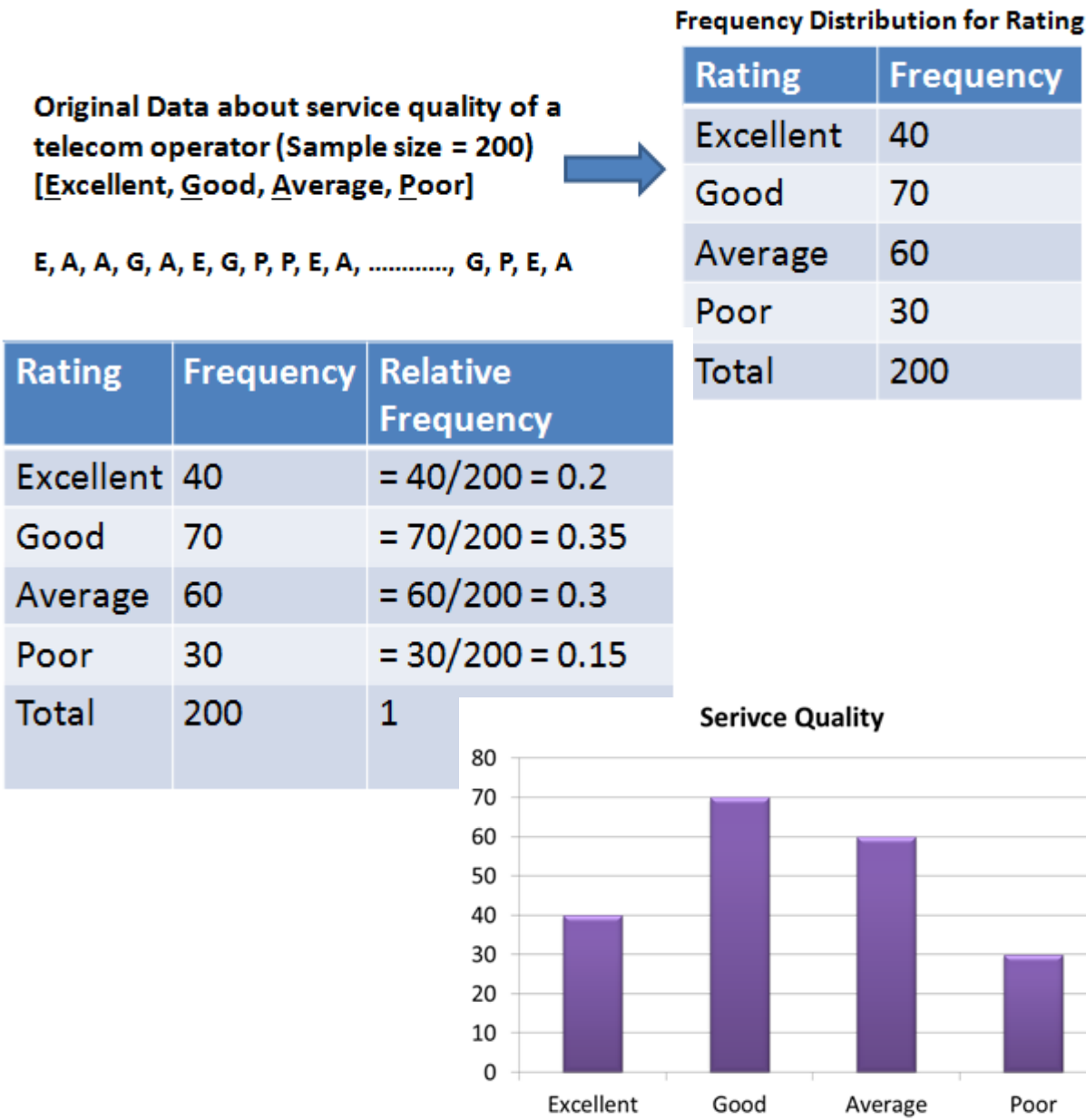
# Qualitative vs. Quantitative

**Qualitative**

- Any Nominal and Ordinal data
- It can be Numeric or non-Numeric
- Various graphs and charts for Qualitative data are available
  - Frequency distribution
  - Relative & Percent frequency distribution
  - Bar graphs and Pie charts

**Quantitative**

- Any Interval and Ratio data
- It is Numeric data
- Various graphs and charts for Quantitative data are available
  - Frequency distribution
  - Relative & Percent frequency distribution
  - Cumulative distribution
  - Histograms & Polygons, Ogive curves, Dot plots



# Data Mining Techniques

**Classification**      classify a data item into one of several predefined classes

**Regression**      map a data item to a real-value prediction variable

**Clustering**      identify a finite set of categories or clusters to describe the data

**Summarization**      find a compact description for a set (or subset) of data

**Dependency Modeling**      Describe significant dependencies between variables or between the values of a feature

**Change and Deviation Detection**      Discover the most significant changes

## Market Basket Analysis

Finding patterns or sequences in the way that people purchase products and services.

Walmart Analytics

Obvious: People who buy Gin also buy tonic.

Non-obvious: Men who bought diapers would also purchase beer.

## Cluster Analysis

Grouping data into like clusters based on specific attributes.

Examples

Crime map clusters to better deploy police.

Where to build a cellular tower.

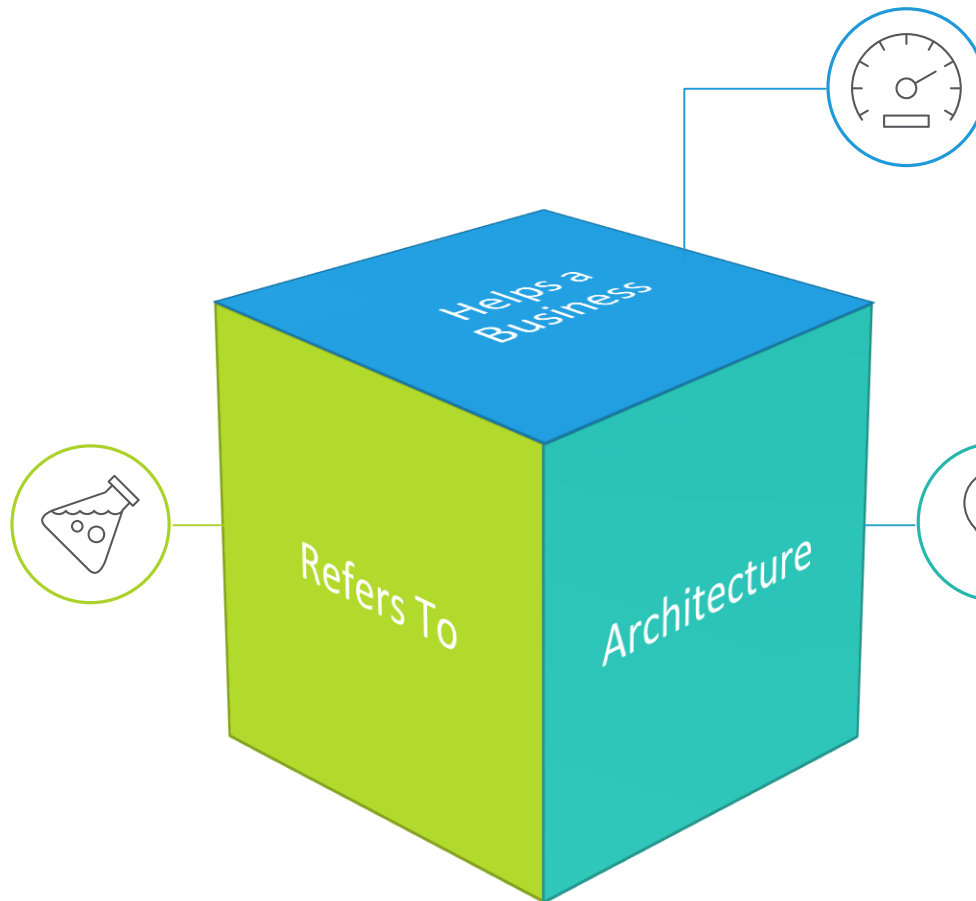
Outbreaks of virus.



# What is Business Intelligence

Business intelligence combines a complex set of analysis and reporting tools to help you streamline company operations.

Skills  
Technologies  
Applications  
Practices



Acquire a better understanding of its commercial context

Make better decisions

Interpret the presented facts and guide actions towards desired goals

Insight to business users about their business so that they can make effective and timely decisions to get ahead of their competition

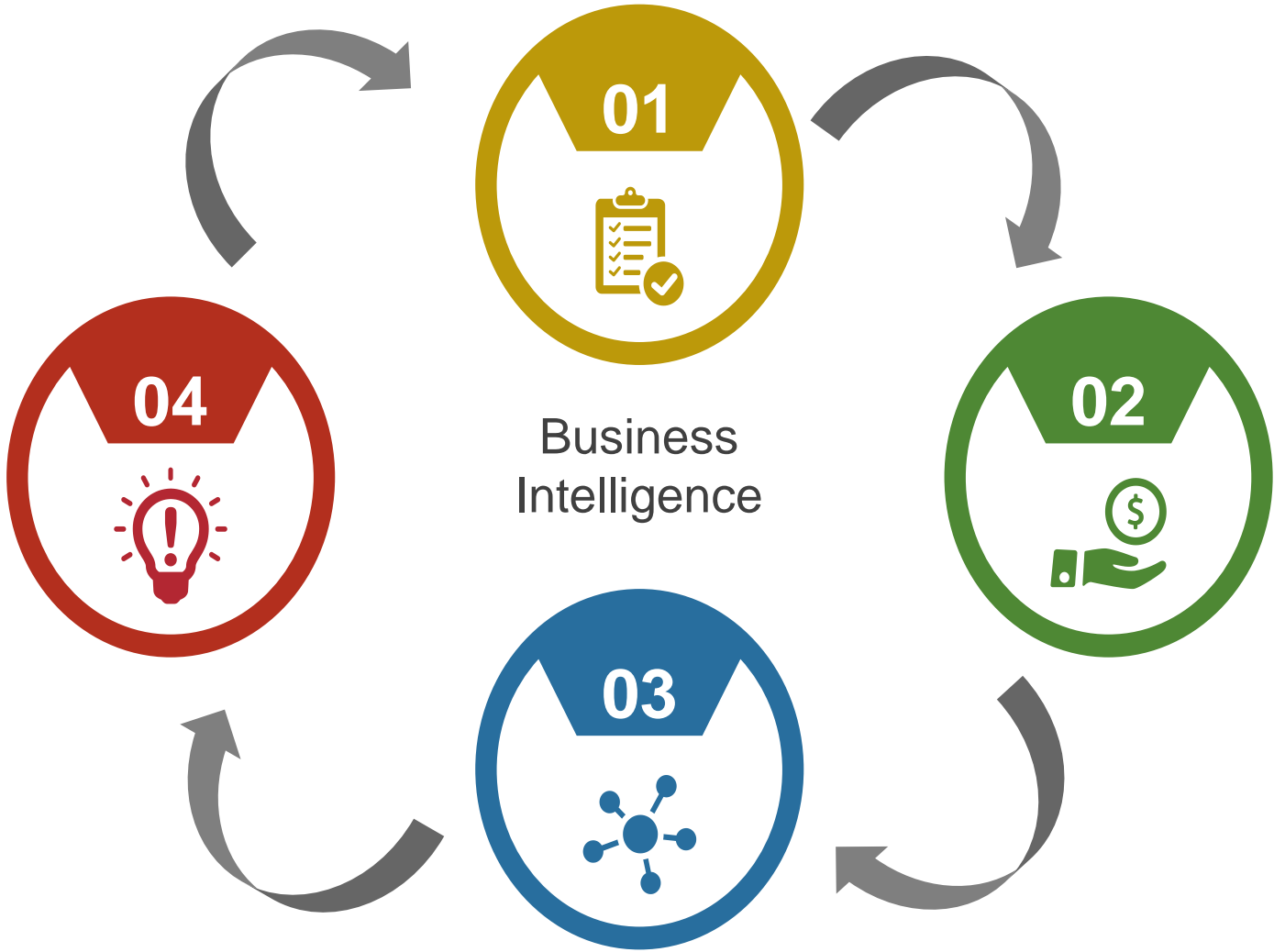
Historical, current and predictive view of the business

# Key Requirements for Business Intelligence

**Technology:** Hardware, database platforms, data management software, delivery tools

**People:**  
Roles/responsibilities,  
empowering knowledge  
workers to use information

**Data:**  
Definitions, cleansing process,  
consistency, trustworthiness



**Business Practices:** Governance, decision, operational processes

# Examples

Show me the most effective promotions

Show me customers most likely to switch

Show me products that are not profitable

Compare sales with this quarter with sales a year ago

Show me the bottom five products this year

Show me lowest/highest ranked salesperson by region

Show me sales for each district by month

Show me average sales amount for this quarter

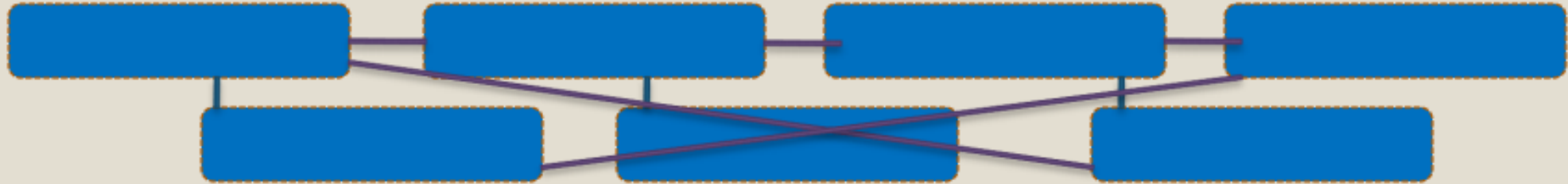
Show me the top ten customers this year

# OLTP vs OLAP

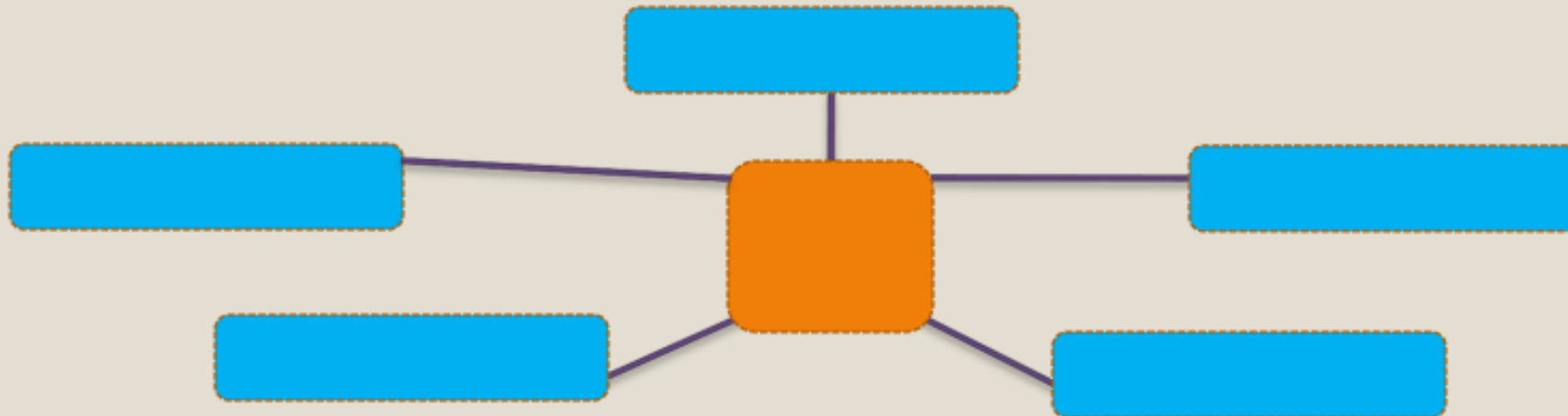
Areas	OLTP	OLAP
Users	Data Entry, IT Professional	Analyst, Manager, Director, CEO, CFO
Function	Day-to-day, data optimized for storage, read/write performance	Decision support, data optimized for query performance (denormalized, minimal joins)
DB Design	Application oriented	Subject oriented
Data	Current, up-to-date, detailed, flat file, relational, isolated	Historical, summarized, multi-dimensional, integrated, consolidated
Calculations	Little data aggregations, reports require calculation	Data pre-calculated for processing
Usage	Repetitive, Data entry, data retrieval	Ad-hoc, reports, charts & pivot tables

# OLTP vs OLAP

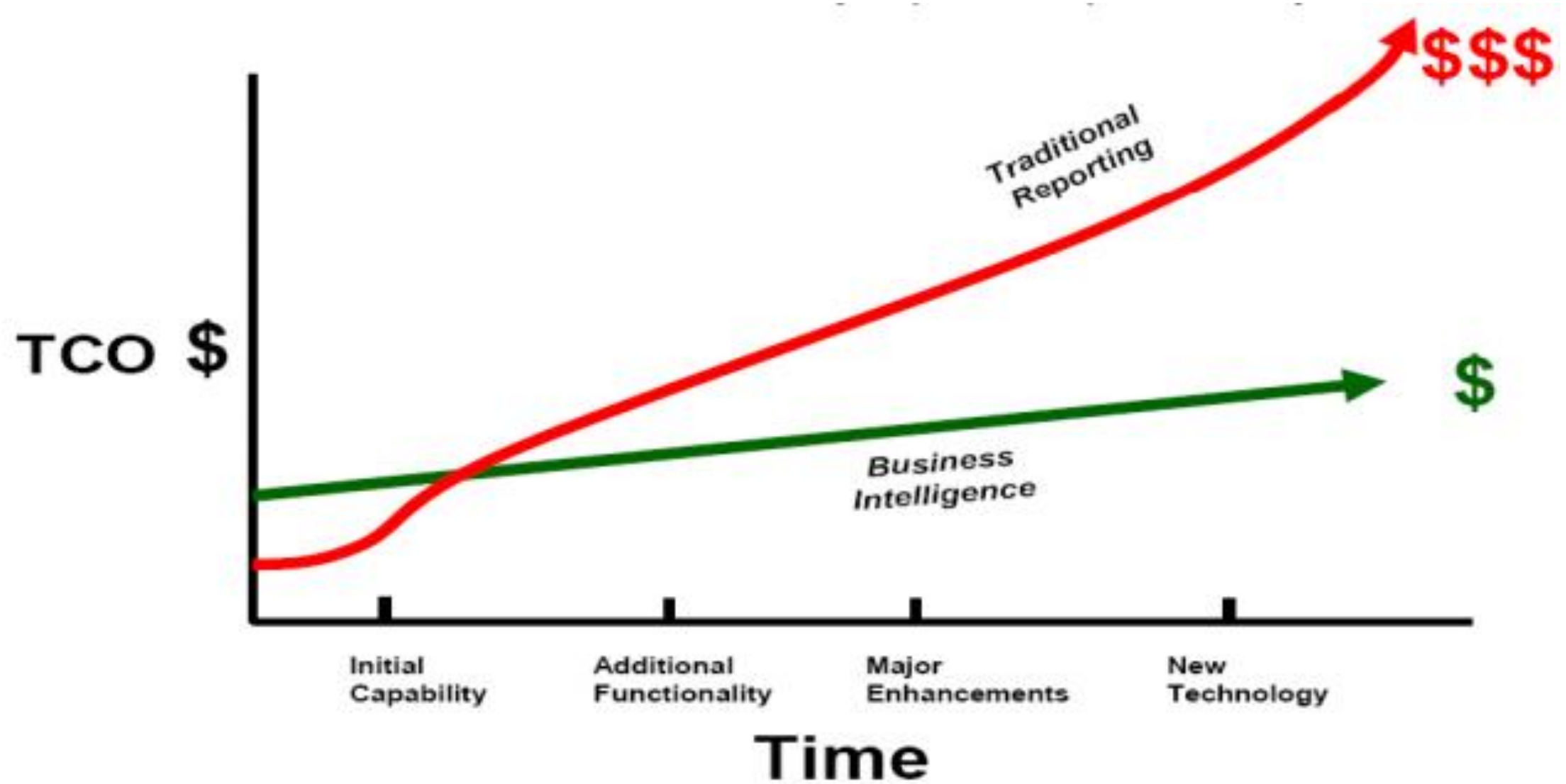
Transactional schema optimized for read/write – multiple joins



Analytical schema optimized for querying large datasets – few joins



# Total Cost of Ownership (TCO) Comparison





# Churn Analytics

## Customer, Network Experience and Dealers

### Challenges



### Adopted Approach

- Churn diffusion analysis on churn behaviour
- Geospatial hotspot of churn behavior
- Behavioral analysis of churning customers
- Product affinity analysis with churn
- Handset and service based association analysis
- Association of demographics attributes to customer attrition

### Outcome

- Predict customers likely to churn in next quarter
- Impact on revenue from churn experience
- Comparative analysis between churn and acquisition
- Bad experience to churn conversion analysis
- Behavior and DNA of high value churners
- Identify potential risk with new customers

#### Financial Impact of Churn

Loss in revenue due to churn is increasing 11.7% QoQ; Predicted to be \$7.4 million for Q1 2015



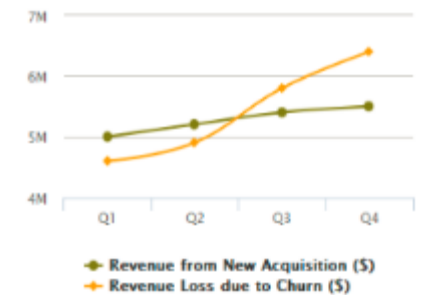
Predicted Churn Loss For Q1 2015  
**\$7.4 million** ↑ 16%

Revenue Churn Loss

Q | 75 | 1M |

#### Correlation with Customer Tenure

Churn among high value customers peaks when customer tenure reaches 2 years



Q | 71 | 230 |

# Product Optimization Analytics

## Rate-plans, Network Capacity, Customer Experience, Revenue & Margin

### Challenges



### Adopted Approach

- Price elasticity analysis to optimize the product
- Simplex optimization to estimate the components of the products
- Predict ARPU per customers for products
- Estimation of cost in network maintenance and eco-system
- What-if analysis to optimize margin/revenue

### Outcome

- Optimize product bundle to enhance revenue and margin
- Behavior matching between usage behavior and product used
- Translating customer usage to product catalogue
- Identifying the target customers for a particular product



# Call Center Analytics

## Interaction Experience

### Challenges



High Cost of servicing calls



Long hold times



Complaints address inadequately



Service Quality



Complaints not getting resolved quickly; too many repeat calls

### Adopted Approach

- Top factor of repeat calls to call center
- Pattern analysis to understand what drives propensity to call
- Estimation of prediction and drivers for calls to call-center
- Temporal analysis of call center volumes

### Outcome

- Prediction of who, when and why will call call-center
- Behavior and DNA of repeat callers
- Insights into product/offers/demographic attributes strongly associated with call center complaints
- Geo-spatial analysis of high density of calls to call center

#### Fall in Customer Experience

Experience rating has decreased from 4.3 to 3.7 for subscribers with above average monthly ARPU of INR 1250

GPSS Data-Usage Revenue

NEW 4.3 to 3.7



#### Customer Experience

\$250 Avg. ARPU



4.3 to 3.7



5

Month

#### Automating Billing related Calls

Automating the calls related to billing to IVR can decrease the operational cost by \$168k/month

GPSS Data-Usage Revenue

NEW 4.3 to 3.7



5

Month

\$169K/month operational cost decreases



# Customer Experience Analytics

## Challenges



Low Onboarding experience



High Complaint Volume



-ve sentiment on social media



Long On-boarding Process



Poor Interaction Experience



Too many touch points in order to first bill

## Adopted Approach

- Diffusion behavior analysis on call network
- Geospatial spread of analysis over temporal dimension
- Call network analysis to identify the advocates
- Behavioral analysis of unhappy customers
- Top factor of first time resolution

## Outcome

- Predict customers likely to be experiencing bad experience
- Impact on revenue from bad experience
- Impact on high value customers from bad experience
- Bad experience to churn conversion analysis
- Bad experience to bad debt conversion analysis

### QoE Metric Prediction

QoE metric is declining @ 12.2% QoQ; predicted to fall to 4.8 in Q4 2016



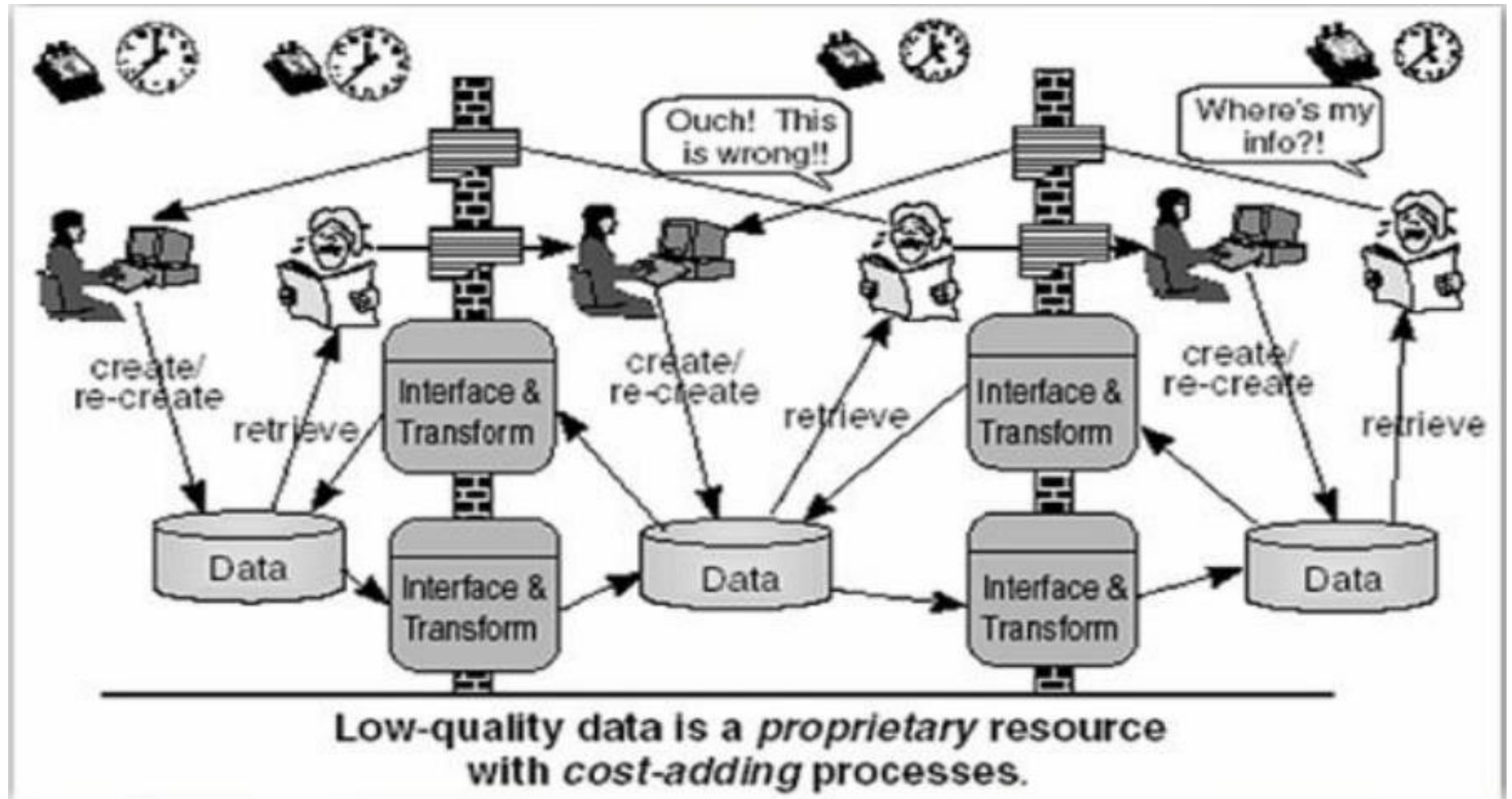
### Typical Behaviour of HVC Segment

Majority of HVC segment exhibit high usage while travelling and frequently use international roaming service

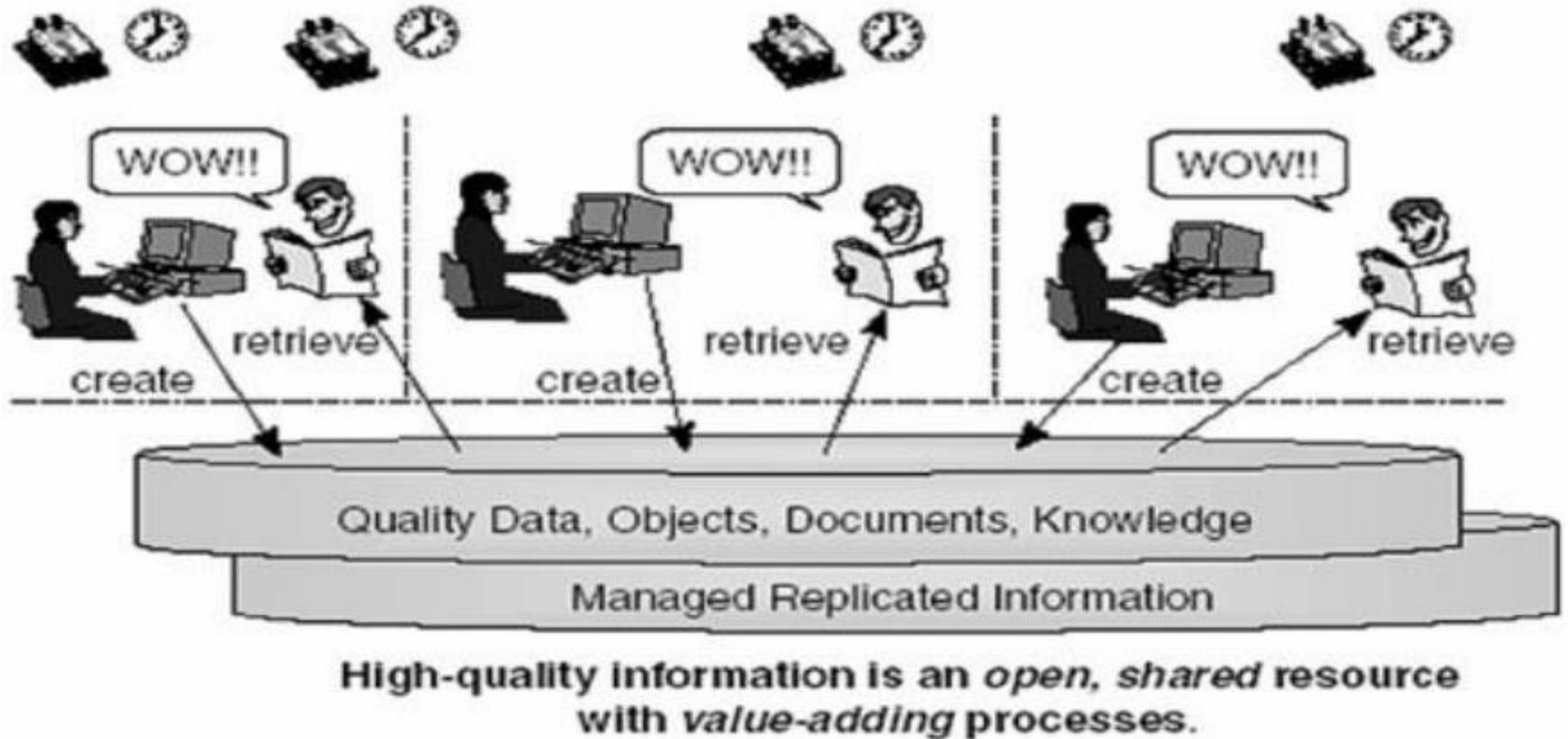
#### DNA of HVC Segment



# Total Cost of Ownership (TCO) Comparison – ERP system



# Total Cost of Ownership (TCO) Comparison – ERP and BI







08/14/2019

**Sunil Subrahmanyam Yadavalli**

has successfully completed

**Data-driven Decision Making**

an online non-credit course authorized by PwC and offered through Coursera

A handwritten signature in black ink, appearing to read "Alex Mannella".

Alex Mannella  
Principal  
Data and Analytics Consulting

**COURSE  
CERTIFICATE**



Verify at [coursera.org/verify/DQGJDNSJAYLJ](https://coursera.org/verify/DQGJDNSJAYLJ)

Coursera has confirmed the identity of this individual and  
their participation in the course.

This certificate is issued by PricewaterhouseCoopers LLP with an address at 300 Madison Avenue, New York, New York, 10017.

**Stay Strong**





*Thank you*

